## **Cash Flow Statement**

## Income

(From April 1, 2020, to March 31, 2021) (Unit: JPY)

Item	Budgeted	Actual	Difference
Student Payments	24,258,419,000	24,247,923,220	10,495,780
Processing Fees	1,568,145,000	1,612,970,548	△ 44,825,548
Donations	546,688,000	547,267,727	△ 579,727
Subsidies	3,688,006,000	3,622,589,440	65,416,560
Gains from Sale of Assets	0	18,000,000	△ 18,000,000
Ancillary Business/Income from Profit Earning Businesses	406,975,000	350,359,517	56,615,483
Interest Earned/Dividend Income	502,091,000	507,003,254	△ 4,912,254
Miscellaneous Income	415,379,000	407,914,027	7,464,973
Income from Borrowings, etc.	0	0	0
Deposits	4,067,273,000	4,194,523,199	△ 127,250,199
Other Income	36,172,631,000	36,040,238,447	132,392,553
Cash Income Adjustment Account	△ 4,433,499,000	△ 4,511,461,418	77,962,418
Payments Carried Over from Previous Financial Year	17,204,391,000	17,204,390,912	88
Total	84,396,499,000	84,241,718,873	154,780,127

## Expenditures

(Unit: JPY)

Item	Budgeted	Actual	Difference
Personnel Expenditures	15,417,452,156	15,282,624,381	134,827,775
Education and Research Expenditures	10,401,810,227	9,394,812,993	1,006,997,234
Management Expenditures	1,806,655,503	1,733,929,359	72,726,144
Interest on Loans	15,987,000	15,983,647	3,353
Loan Repayments, etc.	470,224,000	470,224,000	0
Facility-related Expenditures	1,071,890,531	973,357,350	98,533,181
Equipment-related Expenditures	912,432,500	698,275,130	214,157,370
Investment-related Expenditures	37,598,221,573	37,598,210,898	10,675
Other Expenditures	552,485,510	386,003,144	166,482,366
Reserve Fund	(320,000,000)		0
Cash Expenditure Adjustment Account	△ 237,516,000	△ 284,772,585	47,256,585
Payments Carried Forward to Next Financial Year	16,386,856,000	17,973,070,556	△ 1,586,214,556
Total	84,396,499,000	84,241,718,873	154,780,127